

THE GM'S DESK — FOLDER CARDS

One set per team. Scenario data for classroom use — the budget is \$3,550,000 and it is the law. The dashed folder is for extenders only: deal it late and watch the next-bests move.

FOLDER A • ON THE GM'S DESK

Replace the excavator fleet — \$1,695,000

What it wins: breakdown days stop bleeding production; the maintenance crew finally sleeps

The shadow it casts: output and the future stay exactly as they are — and \$1,855,000 sits unspent, doing nothing (which is its own choice)

FOLDER B • ON THE GM'S DESK

Hire and train twelve operators — \$2,570,000

What it wins: output lifts within months — the fastest path to more product out the gate

The shadow it casts: the ageing fleet keeps breaking; every breakdown now idles MORE people

FOLDER C • ON THE GM'S DESK

Drill for the next deposit — \$980,000

What it wins: a future beyond the ore we already know — remember Unit 1: ore doesn't grow back

The shadow it casts: nothing improves this year; the board asks what they paid for

FOLDER D • ON THE GM'S DESK

EXTENSION • Return \$1,000,000 to the owners — profit paid out

What it wins: owners stay confident and keep backing the mine

The shadow it casts: every folder on this desk stays hungrier — and your next-best may have just changed

DISCUSSION CARD • PAIR → SQUARE → ROOM

"Is exploration a luxury or a survival move?" Pairs argue 90 seconds. Merge into fours; each four must reach one sentence it would defend to the room. Unit 1 knowledge is admissible evidence.

DISCUSSION CARD 2 • IF TIME ALLOWS

"If the budget doubled, would opportunity cost disappear?" Look past the window in the briefing before you answer.

THE GM'S DECISION RECORD • ONE PER TEAM • HAND IN

Our allocation: _____

Our next-best alternative:

Its value to this mine, one line:

Signed by every GM:

